

### February 2019





# AGENDA 1H19 INVESTOR PRESENTATION

- Highlights & strategy Melos Sulicich - Managing Director & CEO
- **2. Financial results** David Harradine - Chief Financial Officer
- 3. Strategy & outlook Melos Sulicich - Managing Director & CEO



### HIGHLIGHTS & STRATEGY Melos Sulicich



### **KEY HIGHLIGHTS**



### **CORE STRATEGY**

- Digital bank
  - Record online origination
  - New online products
- Service proposition
  - Full suite of 'Pays'
- Superior customer outcomes
  - NPS +39
  - Enhanced digital experience

### **DISCIPLINED EXECUTION**

- Tight cost management
- Flat operating expenses
- Appropriately capitalised
- Loan book growth
- Record settlements

### **CONTINUED INVESTMENT**

- Wealth products + systems
- Brand
  - Single bank brand
- Digital
  - All bank products now with fully digital origination

### Softer than expected 1H19 result driven by external factors including sector funding costs. Expecting 2H19 similar to 2H18

# **KEY METRICS AND PERFORMANCE DRIVERS**



### **2x SYSTEM LENDING GROWTH**

driven by superior customer service proposition and advocacy

### **STRONG CUSTOMER DEPOSIT GROWTH**

supported by digital platform and product innovation

### WELL CAPITALISED

to support growth initiatives and shareholder returns

External environment impacting FUNDING COSTS and margins



Change on 1H18 results except where otherwise stated

1. Final dividend of 14.25cps payable to shareholders on the register at the record date of 4 March 2019



### FINANCIAL RESULTS David Harradine



### **RESULTS SUMMARY**

| My   | /State 🗸 | 1 |
|------|----------|---|
| Limi | ted      |   |

| Softer 1H19 result given challenging                                |   | 1H19  | 1H18  | Change<br>(v 1H18) |          |
|---|---|-------|-------|--------------------|----------|
| external environment  | Total operating income (\$m)                | 60.73 | 62.67 |                    | -3.1%    |
| Strong lending growth supported interest earned despite competitive | Total expenses (excl. BDD) (\$m)            | 40.57 | 40.01 |                    | +1.4%    |
| market pricing  | Net profit after tax (\$m)                  | 14.37 | 15.79 |                    | -9.0%    |
| Elevated spreads in funding markets                                 | Earnings per share (cps)                    | 15.87 | 17.56 |                    | -1.69cps |
| placing downward NIM pressure                                       | Net interest margin (%) <sup>1</sup>        | 1.82  | 2.03  |                    | -21bps   |
| Superior lending quality maintained continuing to outperform peers  | Cost to income ratio (%)                    | 66.80 | 63.85 |                    | +294bps  |
| continuing to outperform peers                                      | Total capital ratio (%) <sup>2</sup>        | 13.05 | 13.39 |                    | -34bps   |
| Disciplined cost control and FTE management                         | Return on average equity (%) <sup>3</sup>   | 9.03  | 10.15 |                    | -112bps  |
| Well capitalised to support growth                                  | Dividend – fully franked (cps) <sup>4</sup> | 14.25 | 14.25 | -                  | -        |
| initiatives   | Credit performance – 30 day arrears (%)     | 0.52  | 0.58  |                    | -6bps    |

1. During the half a change was made to the way NIM is reported by MyState Bank (MSB). Offset accounts are now a component of Total Assets and Interest Expense now includes bond issuance costs which had previously been included in Depreciation and Amortisation. Please refer to the appendix in this document for further information.

2. 11.09% CET1 (1HFY18: 11.28%)

3. Annualised FYTD

4. Final dividend of 14.25cps payable to shareholders on the register at the record date of 4 March 2019

# MARGIN COMPRESSION DUE TO INCREASED FUNDING COSTS

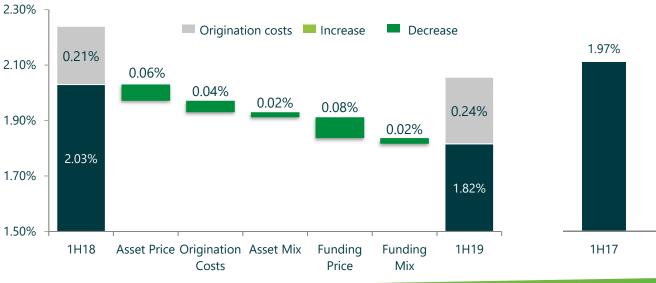
- Elevated wholesale funding spreads continued in 1H19 at c. 27bp above 1 month BBSW pcp
- Heightened front book pricing competition limited scope for asset repricing in 1H19, with subsequent loan book repricing in January 2019
- These extended market factors have placed downward NIM pressure, falling -21bp on pcp
- Margin outlook in the short term is more stable, noting wholesale funding spreads have continued into 2H19 at elevated levels



### **BBSW changes**

Limited

**MyState** 



#### NIM waterfall



#### NIM trend

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# **DISCIPLINED COST CONTROL**

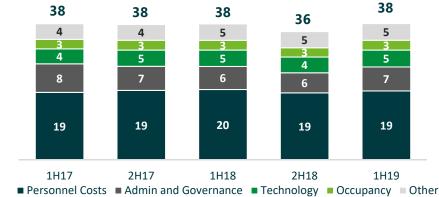
- Flat cost profile maintained for 1H19, with costs increasing+1.4% on pcp
- Technology and digital platform investment related depreciation and amortisation were drivers of the increase on pcp
- Several one off costs were absorbed during 1H19, including a brand refresh and the rebranding of The Rock to MyState Bank
- Personnel costs and FTEs have been carefully managed

**Total expenditure** 





#### **Operating expense breakdown (\$m)**

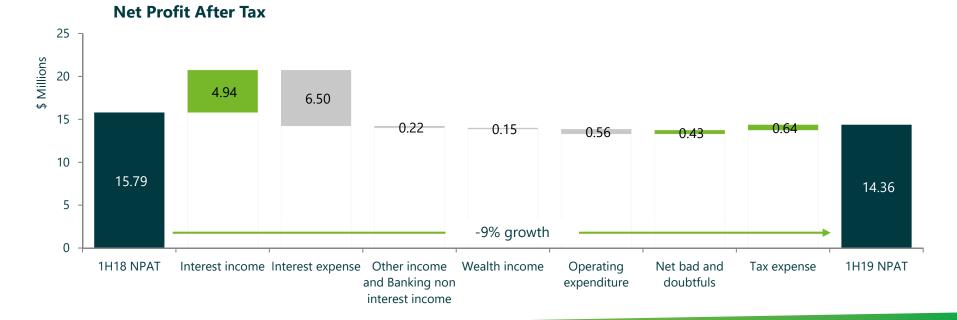


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### **NPAT BRIDGE**



- Net interest income fell below the pcp and was adversely impacted by external funding markets and competitive market pricing for home loans
- Interest earned grew \$4.9m (+5.2%) on pcp
- Interest expense rose \$6.5m (+13.4%) on account of elevated wholesale funding spread, up c.27bp on the pcp
- Wealth income steady on pcp
- Operating expenditure tightly managed on pcp
- Net BDD lower due to continued improvement in credit quality



# **STRONG 1H LENDING GROWTH**

- Loan book grew approximately 2x system during 1H19 with record applications and settlements (+33%; +42% on pcp). Strong pipeline for 2H19
- Growth targeted to Australian eastern seaboard; focus on lower LVR loans with high asset quality

100%

98%

96%

94%

92%

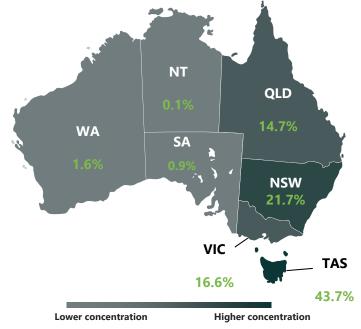
90%

#### Home loan book – applications and settlements (\$b)





Geographic home loan book spread

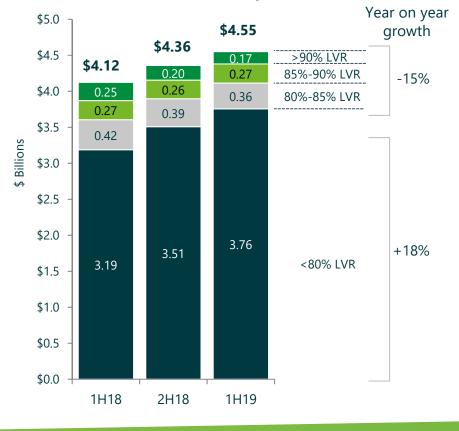




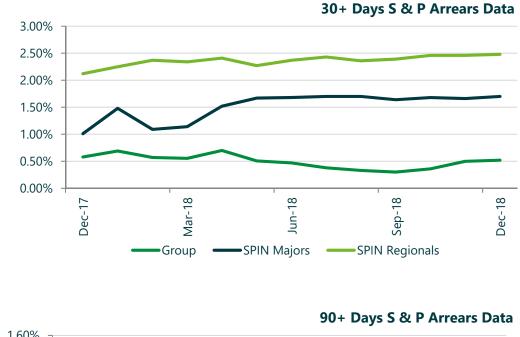
# **CONTINUED STRONG CREDIT QUALITY**

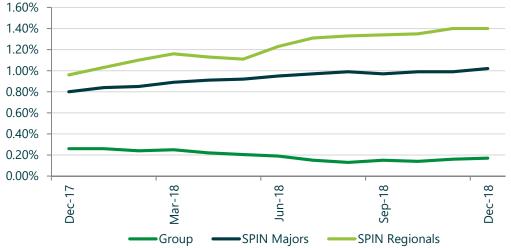


- Impairments remain at historic lows
- 30 and 90 day arrears below peers and stable
- No signs of stress across the loan book
- AASB 9 has been adopted with an increase in provisions



#### Home loan book LVR profile





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# **IMPROVED FUNDING MIX**

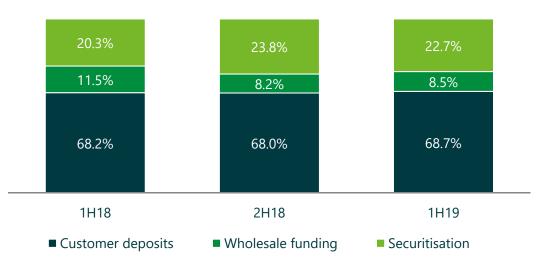


- Stable funding mix enhanced by growth in customer deposits
- Customer deposit growth supported by introduction of Bonus Saver, Glide transaction account and online TDs
- Programmatic RMBS issuance continues to be well supported by broad investorbase
- Moody's Baa1/P2 stable investment grade rating



#### **Customer deposits (\$m)**

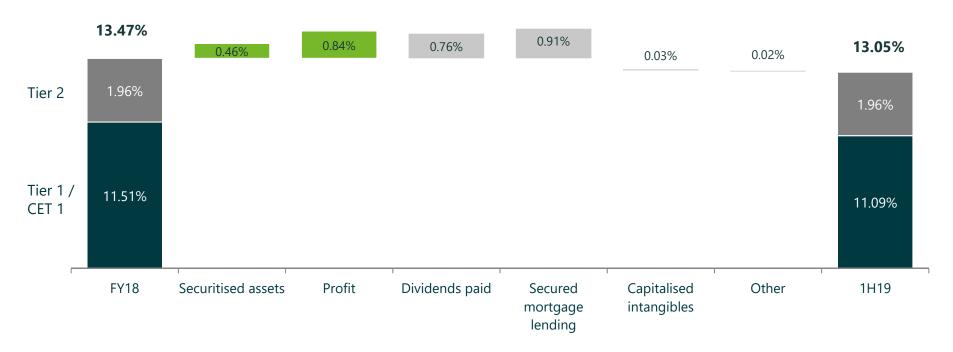




# WELL CAPITALISED TO SUPPORT GROWTH



- Robust capital position supporting peer leading ROE
- Capital base underpinning growth and investment in digital
- Well positioned to meet regulatory changes

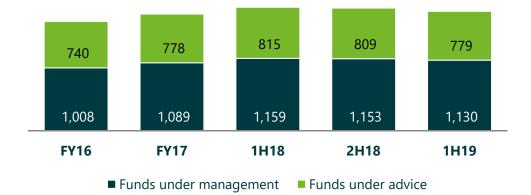


### Total capital movements (FY18 – 1H19)

\* including funds management mortgage fees

### WEALTH BUSINESS

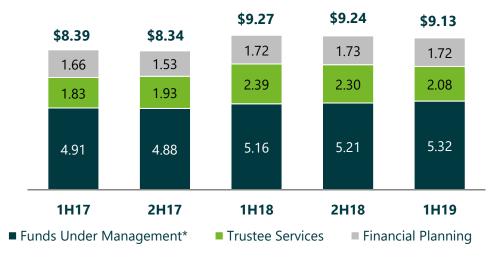
#### Funds under management and funds under advice (\$m)



### Wealth NPAT steady on pcp

- FUM slightly lower on pcp, driven by capital distributions and volatile equity markets
- FUA declined slightly on pcp with financial planning income remaining steady
- Investment in the development of contemporary funds management products and systems focussed on the growing income needs of retirees

### **Operating income (\$m)**







### STRATEGY & OUTLOOK Melos Sulicich



# **OUR STRATEGIC PRIORITIES**



### Our GOALS are to be



**Simpler**, more **relevant**, accessible for our customers and **easier** to "use"



Evermore **digitally enabled** so that we can attract the **target customers** we are seeking

### More deeply community connected

Being **agile** with a strong focus on growth, **margins** and **cost management** 



# **Our STRATEGY is focused on**

Building out and operationalising our **digital bank, digital capabilities** and **brand** 





Investing in contemporary **wealth management** products and systems

# **To DELIVER**

Superior **customer outcomes** Increased **customer advocacy** High levels of **staff engagement** Greater **operational efficiency** Sustained **shareholder returns** 

### **SECTOR OVERVIEW**



Industry dynamics

- Lending market remains competitive, some industry participants taking the opportunity to reprice both back and front books
- Funding costs remain elevated
- Economic indicators still strong; unemployment remains low but credit growth still slowing and likely to continue to slow further in periods ahead



- Pivotal in ensuring customer long term interests are looked after
- Strength, accountability and effectiveness of regulators
- Changes to mortgage broker remuneration should be done thoughtfully and sensibly

### Regulatory dynamics

- Competitive landscape still unbalanced:
  - 1. Mortgage broker ownership transparency and ongoing viability
  - 2. Risk weighted asset and capital differentials
  - 3. 'Too big to fail' funding cost advantage
  - 4. Disproportionate impact of regulatory burden on smaller banks





### **OUTLOOK**





### **GLOSSARY**

HY: Half year



| 1H: First half of financial year                 | IO: Interest only                           |  |  |  |
|--|---|--|--|--|
| 2H: Second half of financial year                | IRB: Internal ratings-based                 |  |  |  |
| ADI: Authorised deposit-taking institution       | LVR: Loan to valuation ratio                |  |  |  |
| APRA: Australian Prudential Regulation Authority | MYS: MyState Limited                        |  |  |  |
| Avg: Average                                     | MSB: MyState Bank                           |  |  |  |
| ASX: Australian Securities Exchange              | NII: Net Interest Income                    |  |  |  |
| BBSW: Bank Bill Swap Rate                        | NIM: Net Interest Margin                    |  |  |  |
| BDD: Bad & Doubtful Debt Expense                 | NPAT: Net Profit after Tax                  |  |  |  |
| bps: basis points                                | NPBT: Net Profit before Tax                 |  |  |  |
| CAGR: Compounded annual growth rate              | RBA: Reserve Bank of Australia              |  |  |  |
| CET1: Common Equity Tier 1                       | RMBS: Residential mortgage-backed security  |  |  |  |
| cps: Cents per share                             | ROE: Return on equity                       |  |  |  |
| CTI: Cost-to-income ratio                        | SPIN: Standard and Poor's Performance Index |  |  |  |
| DRP: Dividend reinvestment plan                  | S&P: Standard and Poor's                    |  |  |  |
| EPS: Earnings per share                          | TD: Term deposit                            |  |  |  |
| FY: Financial year                               |   |  |  |  |

### **APPENDIX**



#### Changes in accounting policy and disclosures

The Group has adopted two disclosure changes that impact on the reporting of net interest margin (NIM). These have been applied retrospectively in the financial statements and this investor presentation.

#### 1. Inclusion of Bond Issuance costs in the effective interest rate

Costs incurred to issue Bonds had previously been disclosed within "Intangible assets and goodwill" on the balance sheet and the amortisation had previously been disclosed within "Administration costs". In the current reporting period this policy has been changed. The unamortised balance of these costs is now included in "Deposits and other borrowings including subordinated notes" and the expense is included in "Interest expense" to reflect the average effective interest rate calculation of the bonds issued.

#### 2. Inclusion of Mortgage Offset Accounts in the calculation of average interest earned on assets

When discussing average interest earning assets and net interest margin, mortgage offset accounts had previously been excluded from the asset base. Offset account balances are now included in the asset base as these balances represent the proportion of Loans and advances that are non-interest earning. This change impacts the disclosures regarding average asset balances but does not represent any change to the Group's balance sheet.

| NIM comparison  | 1H17  | 2H17  | FY17  | 1H18  | 2H18  | FY18  | 1H19  |
|-----------------|-------|-------|-------|-------|-------|-------|-------|
| Old methodology | 1.94% | 1.92% | 1.93% | 1.94% | 1.84% | 1.89% | 1.75% |
| New methodology | 1.97% | 1.97% | 1.97% | 2.03% | 1.91% | 1.97% | 1.82% |

A table showing a comparison of the new NIM methodology against the old appears below.

The group has also adopted the requirements of AASB 15 *Revenue from Contracts with Customers*. This has resulted in netting of certain income and expenses. This change does not impact NIM. For further information on the changes above, please refer to the Half Year financial statements of the Group.

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