







# **AGENDA**

#### **FY18 INVESTOR PRESENTATION**

- 1. Highlights & strategy Melos Sulicich Managing Director & CEO
- 2. Financial results **David Harradine** Chief Financial Officer
- 3. Strategy & outlook Melos Sulicich Managing Director & CEO





# **HIGHLIGHTS & STRATEGY**

**MELOS SULICICH** 

**Key highlights Results** 

#### **KEY HIGHLIGHTS**



- Growth across key financial metrics and underlying performance drivers
- Growing contribution from digital channels with increased customer adoption and advocacy
- Continued momentum in bank balance sheet and FUM growth and soundly capitalised for future growth

High customer advocacy, disciplined strategy execution and increasing customer uptake of digital are underpinning MyState's performance

#### **KEY METRICS AND PERFORMANCE DRIVERS**



Change on FY17 results except where otherwise stated





- 1. Final dividend of 14.5cps payable to shareholders on the register at the record date of 24 August 2018
- 2. 11.51% CET1 (FY17: 11.28%)





# FINANCIAL RESULTS

**DAVID HARRADINE** 

**Results summary** 

**Performance** 

Loan book

**Credit profile** 

**Funding** 

Wealth

**Tasmanian economy** 

**Shareholder returns** 

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## IMPROVING OPERATING LEVERAGE DELIVERING GROWTH



Revenue growth and cost containment delivered positive jaws and a lower cost to income ratio

Momentum in banking and wealth with home loan book growing +2x system in 2HFY18 and wealth FUM and FUA growing strongly

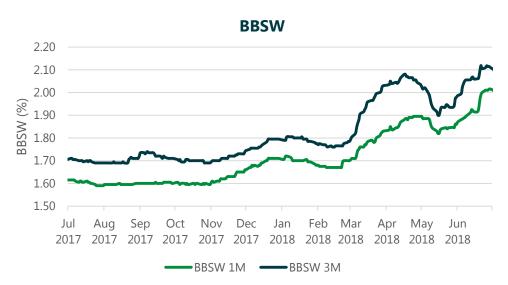
	FY18	FY17	Change (v FY17)	
Total operating income (\$m)	126.3	124.6		+1.4%
Operating expenses (excl. BDD) (\$m)	80.9	82.2		-1.5%
Net Profit after tax (\$m)	31.5	30.1		+4.6%
Earnings per share (cps)	34.97	34.04		+2.7%
Net interest margin (%)	1.89	1.93		-4bps
Cost to income ratio (%)	64.0	65.9		-190bps
Total capital ratio (%) <sup>1</sup>	13.47	13.29		+18bps
Return on average equity (%)	10.1	10.0		+9bps
Return on tangible equity (%)	13.7	13.4		+28bps
Dividend – fully franked (cps) <sup>2</sup>	28.75	28.50		+0.25cps
Dividend payout ratio (%)	83	84		-1.0%
Credit performance – 30 day arrears (%)	0.47	0.51		-4bps

- 1. 11.51% CET1 (FY17: 11.28%)
- 2. Final dividend of 14.5cps payable to shareholders on the register at the record date of 24 August 2018

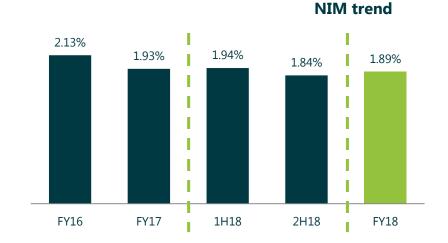
#### MARGIN COMPRESSION IN COMPETITIVE ENVIRONMENT



- Significant increase in BBSW during 2H18 impacted funding costs
- Net interest margin down -4bp on pcp
- Lending market remains highly competitive







#### CONTINUED DISCIPLINED COST MANAGEMENT



- Operating costs declined -1.5% below pcp
- Continued focus on re-shaping the cost base to enable investment in customer acquisition, marketing and digital capability
- Administration costs managed well below pcp
- Depreciation and amortisation increased on pcp as higher levels of investment in technology began to be amortised



#### NPAT UNDERPINNED BY NII GROWTH AND WEALTH



- Net profit before tax growth of 6.5% and NPAT growth of 4.6%
- Strong NII growth despite continued competition in lower risk, lower LVR lending
- Wealth growth across all business lines
- Operating expenditure managed below prior year; one-off benefits also assisted
- High quality growth leading to low bad debt outcomes



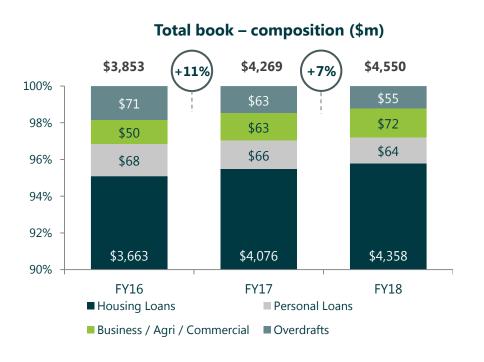
#### STRONG 2H LENDING GROWTH

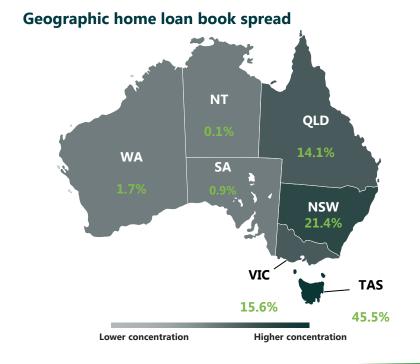
MyState V

- Loan book grew +2x system during 2HFY18
- Margin management remains key focus
- Emphasis on maintaining quality lending growth amidst vigorous competition
- Growth targeted to Australian eastern seaboard; focus on lower LVR loans with high asset quality

#### \$2.0 1.79 1.68 \$1.8 \$1.6 \$1.4 \$1.8 1.42 1.19 1.11 \$1.2 1.00 0.88 0.79 \$1.0 0.65 \$0.8 0.46 \$0.6 \$0.4 \$0.2 \$0.0 **FY16** FY17 1H18 2H18 FY18 ■ Applications ■ Settlements

Home loan book - applications and settlements

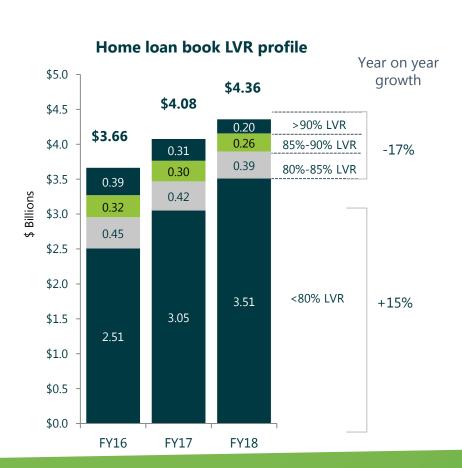


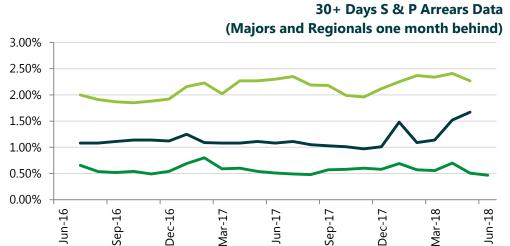


## **CONTINUED HIGH CREDIT QUALITY**



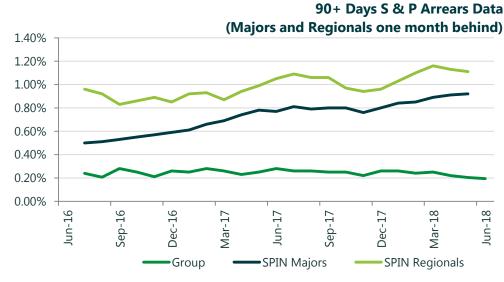
- Impairments remain at historic lows
- 30 and 90 day arrears well below peers and stable
- AASB 9 to be implemented July 2018 with expected increases in provisioning





SPIN Majors

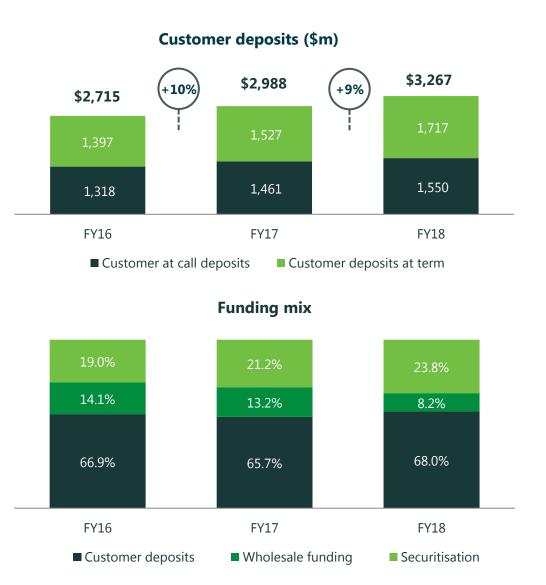
SPIN Regionals



#### **IMPROVED FUNDING MIX**



- Stable funding mix enhanced by growth in customer deposits
- Customer deposit growth supported by introduction of eSaver and Everyday transaction accounts
- Programmatic RMBS issuance continues to be well supported by broad investorbase
- Moody's Baa1/P2 stable investment grade rating



#### WELL CAPITALISED TO SUPPORT GROWTH



- Robust capital position supported by organic capital generation
- Capital base underpinning growth and investment in digital
- Well positioned to meet regulatory changes

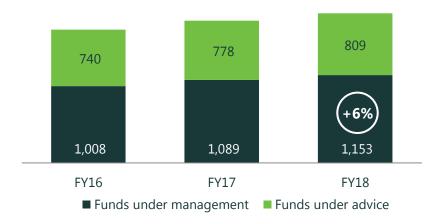


#### **GROWTH IN WEALTH BUSINESS**

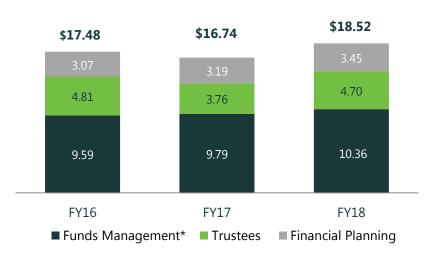


#### **Funds under management and funds** under advice (\$m)

- Wealth revenue growth +10.6% on pcp with solid performance across all business lines
- Trustee revenue +25% on pcp benefiting from sustained focus on will writing
- FUM growth of \$64m +5.9%
- FUA growth of \$31m +4.0%
- Income fund strategy and investment focused on the growing income needs of retirees
- Investment planned to grow wealth business



#### **Operating income (\$m)**



<sup>\*</sup> including funds management mortgage fees

#### **MOMENTUM IN THE TASMANIAN ECONOMY**



#### State final demand All time high



# **Export growth Above national average**



# Tourism Strong economic driver



# Housing Price growth leading the nation



- Tasmanian economy experienced positive start to the year, with majority of indicators supporting economic growth.
- State Final Demand reached an all-time high of \$8.2bn in the March 2018 quarter, underpinned by a year of consistent growth in household consumption.
- Tasmanian retail sales grew 4.6% in the year to June 2018 compared to the national average of 3.1%, supported by tourism growth.
- 300,400 international visitors came to Tasmania in the year to March 2018, a 20% increase on the previous year and the highest number of international visitors to Tasmania in a given year.
- Hobart leads the nation in housing price growth with average dwelling values increasing 11.5% in the year to 30 June 2018.
- Tasmanian exports grew significantly, increasing 33% over the year to June 2018, above the national average of 8%.

Economic data sourced from ABS, CoreLogic and Tourism Tasmania

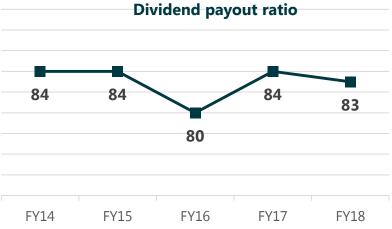
#### **CONSISTENT RETURNS TO SHAREHOLDERS**



- Consistent dividend returns to investors
- 100<sup>th</sup> percentile TSR compared to ASX300 Banks in FY13, 14, 15 and 16. 90<sup>th</sup> percentile in FY17.
- High yielding fully franked dividend











# **STRATEGY & OUTLOOK**

**MELOS SULICICH** 

**Sector overview** 

**Strategic overview** 

**Achievements** 

**Platform for** continued growth

#### **SECTOR OVERVIEW**





# Industry dynamics

- System credit growth still slowing
- Housing market cooling nationally
- Lending market continues to be highly competitive
- Funding costs remain elevated



- Competitive landscape still unbalanced:
  - 1. Funding cost differentials
  - 2. Risk weighted asset and capital differentials
  - 3. Macroprudential regulation skewing competition and profitability in the sector
  - Lack of transparency in vertical integration of mortgage brokers
  - Disproportionate impact of regulatory burden on smaller banks
  - 6. Non ADIs benefiting from macro prudential interventions



# Regulatory dynamics

#### **DELIVERING ON OUR STRATEGIC PRIORITIES**



#### **Our PURPOSE**

To help people achieve their **dreams** 

#### **Our MISSION**

To make financial services simple and trustworthy

#### **Our VISION**

We want to make a **genuine difference** to our customers and communities **every day** 

# The WORLD is changing

The **needs** and **expectations** of customers are changing and technology is opening opportunities to **attract** and **serve** new customer segments across Australia

At MyState, we know that our future success will be **founded on digital innovation** and evolving the way we **think and operate** so that we put **customers** at the centre of everything we do

## Our GOALS are to be



**Simpler**, more **relevant**, accessible for our customers and **easier** to "use"



Evermore **digitally enabled** so that we can attract the **target customers** we are seeking

More deeply community connected

Seen by our shareholders as being agile with a strong focus on growth, margins and cost management



## **BUILDING A DIGITAL, SCALABLE BUSINESS \***



Growing contribution from digital



c. 280% growth in bank accounts opened online



eSaver deposit growth exceeds 100%



Almost a **third** of personal loan applications made online



eStatement registrations up over 130%

Increasing customer satisfaction and advocacy



Customer NPS increased to +27



Over 400,000 NPP transactions since Feb 2018 launch. Processing NPP payment volumes significantly above MyState's market share.



Contact centre wait times reduced by over 80%



Predictive modelling improving customer outcomes and tailored offerings

Operating momentum for further high quality growth



Roadmap for future products includes Bonus Saver, zero monthly fee transaction account, Fitbit Pay and Garmin Pay



Loan book spread **55**% mainland and proportion is increasing



Stable credit quality increasingly complemented by **credit automation** 

<sup>\*</sup> All statistics compare FY18 with FY17 unless otherwise stated

## PLATFORM FOR CONTINUED GROWTH



#### What we've achieved



Deposit and loan book growth

 Continued growth above system



Costs

- Targeted branch closures
- Productivity benefits accruing



Digital transformation

- Increase in customer NPS to +27
- Introduced eSaver and Everyday transaction accounts and Basic Home Loan



Robust capital position

 Moody's Baa1/P2 stable investment rating

#### What we're working on



**Customer enhancements** 

- MyExcellence program
- Continued focus on customer improvement initiatives including continuous cycle of platform improvements



**Digital** 

- Faster customer onboarding
- **Digital** mortgage origination
- Focus on digital deposit acquisition



Marketing

- Build out **marketing analytics** and CRM capabilities
- · Brand building + refresh



Wealth

 Investment in Wealth, with a focus on systems and capability

We are modernising our business and putting customers at the centre of everything we do

#### **GLOSSARY**



1H: First half of financial year

2H: Second half of financial year

ADI: Authorised deposit-taking institution

APRA: Australian Prudential Regulation Authority

Avg: Average

ASX: Australian Securities Exchange

BBSW: Bank Bill Swap Rate

BDD: Bad & Doubtful Debt Expense

bps: basis points

CAGR: Compounded annual growth rate

CET1: Common Equity Tier 1

cps: Cents per share

CTI: Cost-to-income ratio

DRP: Dividend reinvestment plan

EPS: Earnings per share

FY: Financial year

HY: Half year

IO: Interest only

IRB: Internal ratings-based

Jaws: relationship between income and expense growth

LVR: Loan to valuation ratio

MYS: MyState Ltd

MSB: MyState Bank Limited

NII: Net Interest Income

NIM: Net Interest Margin

NPAT: Net Profit after Tax

NPBT: Net Profit before Tax

RBA: Reserve Bank of Australia

RMBS: Residential mortgage-backed security

ROE: Return on equity

SPIN: Standard and Poor's Performance Index

S&P: Standard and Poor's

TD: Term deposit

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