2020 - 21 Compliance Program

Submitted by:

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#Workplace overview

Policies and strategies

1: Do you have a formal policy and/or formal strategy in place that specifically supports gender equality in the following areas?

Recruitment	Yes(Select all that apply)
Yes	Policy
Retention	No(Select all that apply)
No	Other (please provide)
Currently under development	30-Dec-2021
Other (please provide)	30-Dec-2021
Performance management processes	No(Select all that apply)
No	Other (please provide)
Other (please provide)	We have tools and resources to support our managers and staff engage in the performance management processes
Promotions	No(Select all that apply)
No	Other (please provide)
Currently under development	30-Dec-2021
Other (please provide)	30-Dec-2021
Talent identification/identification of high potentials	Yes(Select all that apply)
Yes	Strategy
Succession planning	Yes(Select all that apply)
Yes	Strategy
Training and development	Yes(Select all that apply)
Yes	Strategy Policy
Key performance indicators for managers relating to gender equality	No(Select all that apply)
No	Other (please specify)
Other (please specify)	Board approved diversity plan, diversity policy and organisational targets

2: Do you have formal policy and/or formal strategy in place that support gender equality overall? Yes(*Select all that apply*)

Yes	Policy Strategy	

3: If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

We have a board approved diversity policy & a board approved 3 year diversity plan including targets to reach gender equality. Targets are monitored on a monthly basis. The 3 year diversity plan is implemented via an annual program built around quarterly themes.

Governing bodies		
Mystate Bank Limited		
1: Does this organisation have a governing body?	Yes, same as local ultimate parent organisation(The local ultimate parent's governing body details must be reported against the local ultimate parent. The information is not required to be entered again for subsidiary organisations even if it is reported in a different submission group.)	
11.1: Confirm how the ultimate parent's governing body/ies are being reported:	It is reported as part of this submission group.	
Mystate Limited		
1: Does this organisation have a governing body?	Yes(Provide further details on the governing body(ies) and its composition)	
1.1: What is the name of your governing body?	MyState Limited Board	
1.2: What type of governing body does this organisation have?	Board of directors	
1.3: How many members are on the governing body and who holds the predominant Chair position?		
Chairs		
Female (F)	0	
Male (M)	1	
Gender X	0	
Members		
Female (F)	2	
Male (M)	3	
Gender X	0	
1.4: Do you have a formal selection policy and/or formal selection strategy for this organisation's governing body members?	Yes(Select all that apply)	
	Policy	
1.5: Has a target been set to increase the representation of women on this governing body?	Yes(Provide further details on your target)	
10.6: What is the percentage (%) target?	30.00%	

10.7: What year is the target to be reached (select the last day of the target year)?	31-May-2023
TPT Wealth Ltd	
1: Does this organisation have a governing body?	Yes, same as local ultimate parent organisation(The local ultimate parent's governing body details must be reported against the local ultimate parent. The information is not required to be entered again for subsidiary organisations even if it is reported in a different submission group.)
11.1: Confirm how the ultimate parent's governing body/ies are being reported:	It is reported as part of this submission group.

2: If your organisation would like to provide additional information relating to governing bodies and gender equality in your workplace, do so below.

#Action on gender equality

Gender pay gaps

1: Do you have a formal policy and/or formal strategy on remuneration generally? Yes(Select all that apply)

Yes	Policy Strategy
1.1: Are specific pay equity objectives included in your formal policy and/or formal strategy?	No(Select all that apply)
No	Other (provide details)
Currently under development	31-Dec-2021
Other (provide details)	31-Dec-2021

- 2: Did your organisation receive JobKeeper payments? No
- 3: What was the snapshot date used for your Workplace Profile? 30-Jun-2020

4: If your organisation would like to provide additional information relating to gender pay gaps in your workplace, please do so below.

Implemented the Mercer job evaluation methodology to improve the objectivity of job sizing.

Employer action on pay equity

1: Have you analysed your payroll to determine if there are any remuneration gaps between women and men (e.g. conducted a gender pay gap analysis)?

Yes(Provide further details on the most recent gender remuneration gap analysis that was undertaken.)

1.1: When was the most recent gender remuneration gap analysis undertaken?	Within the last 1-2 years
1.2: Did you take any actions as a result of your gender remuneration gap analysis?	Yes(Select all that apply)
1.2: Did you take any actions as a result of your gender remuneration gap analysis?	Reviewed remuneration decision-making processes Analysed commencement salaries by gender to ensure there are no pay gaps Analysed performance pay to ensure there is no gender bias (including unconscious bias) Reported pay equity metrics (including gender pay gaps) to the governing body Analysed performance ratings to ensure there is

Yes	no gender bias (including unconscious bias) Reported pay equity metrics (including gender pay gaps) to the executive Trained people-managers in addressing gender bias (including unconscious bias) Conducted a gender-based job evaluation process Implemented other changes (provide details):
Implemented other changes (provide details):	Implemented mercer job evaluation methodology
1.3: You may provide details below on the type of gender remuneration gap analysis that has been undertaken (for example like-for-like and/or organisation-wide)	We have completed an organisation wide gender pay gap analysis in 2019.

2: If your organisation would like to provide additional information relating to employer action on pay equity in your workplace, please do so below.

Employee consultation		
1: Have you consulted with employees on issues concerning gender equality in your workplace?		
No(Select all that apply)		
No	Others (Provide Details)	
Others (Provide Details)	Consulted with our diversity and inclusion group - Belong, on gender equality issues in the workplace.	

2: If your organisation would like to provide additional information relating to employee consultation on gender equality in your workplace, please do so below.

#Employee work/life balance

Flexible working

1: Do you have a formal policy and/or formal strategy on flexible working arrangements? Yes(Select all that apply)

Yes	Policy Strategy
A business case for flexibility has been established and endorsed at the leadership level	Yes
Leaders are visible role models of flexible working	Yes
Flexible working is promoted throughout the organisation	Yes
Targets have been set for engagement in flexible work	No(Select all that apply)
No	Currently under development(Select the estimated completion date.)
Currently under development	31-Dec-2021
Targets have been set for men's engagement in flexible work	No(Select all that apply)
No	Other (provide details)
Other (provide details)	We will have general targets for all genders in our organisation
Leaders are held accountable for improving workplace flexibility	Yes
Manager training on flexible working is provided throughout the organisation	No(Select all that apply)
No	Currently under development(Select the estimated completion date.)
Currently under development	31-Dec-2021
Employee training is provided throughout the organisation	No(Select all that apply)
No	Currently under development(Select the estimated completion date.)
Currently under development	31-Dec-2021
Team-based training is provided throughout the organisation	No(Select all that apply)
No	Currently under development(Select the estimated completion date.)

	Currently under development	31-Dec-2021
	Employees are surveyed on whether they have sufficient flexibility	Yes
	The organisation's approach to flexibility is integrated into client conversations	No(Select all that apply)
	No	Not aware of the need
	The impact of flexibility is evaluated (e.g. reduced absenteeism, increased employee engagement)	Yes
	Metrics on the use of, and/or the impact of, flexibility measures are reported to key management personnel	No(Select all that apply)
	No	Insufficient resources/expertise
	Metrics on the use of, and/or the impact of, flexibility measures are reported to the governing body	No(Select all that apply)
	No	Insufficient resources/expertise
	Other (provide details)	No
2:	Do you offer any of the following flexible working	ng options to MANAGERS in your workplace?
	Flexible hours of work	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Formal options are available Informal options are available
	Compressed working weeks	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Formal options are available Informal options are available
	Time-in-lieu	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Formal options are available Informal options are available
	Telecommuting (e.g. working from home)	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Formal options are available Informal options are available
	Part-time work	Yes(Select one option only)
	Yes	SAME options for women and men(Select all that apply)
	SAME options for women and men	Formal options are available

Job sharing	No(You may specify why the above option is not available to your employees.)
No	Currently under development(Select the estimated completion date.)
Currently under development	31-Aug-2021
Other (provide details)	We currently have informal options for job sharing within our organisation
Carer's leave	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Formal options are available
Purchased leave	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Formal options are available
Unpaid leave	Yes(Select one option only)
Yes	SAME options for women and men(Select all that apply)
SAME options for women and men	Formal options are available

3: Are your flexible working arrangement options for NON-MANAGERS the same as the options for managers above?

Yes

4: Were managers in your organisation allowed to make INFORMAL flexible working arrangements with their team members in response to the COVID-19 pandemic?

Yes, SOME managers

5: Did you see an increase, overall, in the approval of FORMAL flexible working arrangements for your workforce compared to pre-COVID-19?

Yes, for both women and men

6: If your organisation would like to provide additional information relating to flexible working and gender equality in your workplace, please do so below.

Our organisation is really open when it comes to flexible working arrangements for staff. The pandemic has really helped shape the importance of this flexibility, and has pushed us to create more technologically advanced processes to create an ease of transition to working from home. Our branches remained open to serve the community and therefore our branch staff were required to attend work in the branch. Many of our branch staff access flexibility through part time working arrangements.

#Employee support

Paid parental leave

1: Do you provide employer funded paid parental leave regardless of carer's status (i.e. primary/secondary) in addition to any government funded parental leave scheme?

Yes, we offer employer funded parental leave (using the primary/secondary carer definition)

1.1: Do you provide employer funded paid parental leave for primary carers in addition to any government funded parental leave scheme?	Yes(Please indicate how employer funded paid parental leave is provided to the primary carers.)
1.1.a: Please indicate whether your employer-funded paid parental leave for primary carers is available to:	All, regardless of gender
1.1.b: Please indicate whether your employer-funded paid parental leave for primary carers covers:	Birth Adoption Stillbirth
1.1.c: How do you pay employer funded parental leave to primary carers?	Paying the employee's full salary
1.1.d: Do you pay superannuation contribution to your primary carers while they are on parental leave?	Yes, on employer funded parental leave Yes, on government funded parental leave
1.1.e: How many weeks (minimum) of employer funded paid parental leave for primary carers is provided?	12
1.1.f: What proportion of your total workforce has access to employer funded paid parental leave for primary carers, including casuals?	91-100%
1.2: Do you provide employer funded paid parental leave for secondary carers in addition to any government funded parental leave scheme?	Yes(Please indicate how employer funded paid parental leave is provided to the secondary carers.)
1.2.a: Please indicate whether your employer-funded paid parental leave for secondary carers is available to:	All, regardless of gender
1.2.b: Please indicate whether your employer-funded paid parental leave for secondary carers covers:	Adoption Birth
1.2.c: How do you pay employer funded paid parental leave to secondary carers?	Paying the employee's full salary

1.2.d: Do you pay superannuation contribution to your secondary carers while they are on parental leave?	Yes, on employer funded parental leave
1.2.e: How many weeks (minimum) of employer funded paid parental leave for secondary carers is provided?	2
1.2.f: What proportion of your total workforce has access to employer funded paid parental leave for secondary carers, including casuals?	90-100%

2: If your organisation would like to provide additional information relating to paid parental leave and gender equality in your workplace, please do so below.

We offer superannuation on the unpaid portion of parental leave for the first 12 months.

Support for carers

1: Do you have a formal policy and/or formal strategy to support employees with family or caring responsibilities?

Yes(Select all that apply)

...Yes

Policy

2: Do you offer any of the following support mechanisms for employees with family or caring responsibilities?

Employer subsidised childcare	No(You may specify why the above support mechanism is not available to your employees.)
No	Not a priority
On-site childcare	No(You may specify why the above support mechanism is not available to your employees.)
No	Insufficient resources/expertise Not a priority
Breastfeeding facilities	Yes(Please indicate the availability of this support mechanism.)
Yes	Available at SOME worksites
Childcare referral services	No(You may specify why the above support mechanism is not available to your employees.)
No	Not a priority
Internal support networks for parents	No(You may specify why the above support mechanism is not available to your employees.)
No	Insufficient resources/expertise
Return to work bonus (only select if this bonus is not the balance of paid parental leave)	No(You may specify why the above support mechanism is not available to your employees.)
No	Not a priority
	No(You may specify why the above support

mechanism is not available to your employees.)
Other (provide details)
Our Employee Assistance program has resources available for parents and those with elder care responsibilities
Yes(Please indicate the availability of this support mechanism.)
Available at ALL worksites
Yes(Please indicate the availability of this support mechanism.)
Available at ALL worksites
No(You may specify why the above support mechanism is not available to your employees.)
Not a priority
Yes(Please indicate the availability of this support mechanism.)
Available at ALL worksites
No(You may specify why the above support mechanism is not available to your employees.)
Not a priority
No(You may specify why the above support mechanism is not available to your employees.)
Not a priority
No

3: If your organisation would like to provide additional information relating to support for carers in your workplace, please do so below.

Although we have not implemented regular formal workshops for parents, regardless of gender, we did run a lunch & learn for parenting during the pandemic and supplied resources, including LinkedIn Learning videos and courses as a form of support and guide.

Sex-based harassment and discrimination

1: Do you have a formal policy and/or formal strategy on sex-based harassment and discrimination prevention?

Yes(Select all that apply)

Yes	Policy
1.1: Do you provide a grievance process in any sex-based harasssment and discrimination prevention formal policy and/or formal strategy?	Yes

2: Do you provide training on sex-based harassment and discrimination prevention to the following groups?

All managers	Yes(Please indicate how often is this training provided (select all that apply):)
…Yes	At least annually
All employees	Yes(Please indicate how often is this training provided (select all that apply):)
Yes	Varies across business units

3: If your organisation would like to provide additional information relating to sex-based harassment and discrimination, please do so below.

We run annual training for all senior managers on the topic of sexual harassment and anti-discrimination. For employees, we have recently run a pilot for a sexual harassment and bullying webinar course for our front facing banking staff. After assessing the success of this course, we are going to consider rolling it out to the wider business and integrate it as a part of a course that all new starters have to complete when commencing with the organisation.

Family or domestic violence

1: Do you have a formal policy and/or formal strategy to support employees who are experiencing family or domestic violence?

Yes(Select all that apply)

	Y	es

Policy

2: Other than a formal policy and/or formal strategy, do you have the following support mechanisms in place to support employees who are experiencing family or domestic violence?

Employee assistance program (including access to psychologist, chaplain or counsellor)	Yes
Training of key personnel	No(Select all that apply)
No	Currently under development(Select the estimated completion date.)
Currently under development	31-Dec-2021
A domestic violence clause is in an enterprise agreement or workplace agreement	Yes
Workplace safety planning	Yes
Access to paid domestic violence leave (contained in an enterprise/workplace agreement)	Yes
Access to unpaid domestic violence leave (contained in an enterprise/workplace agreement)	Yes
Access to paid domestic violence leave (not contained in an enterprise/workplace agreement)	Yes
Access to unpaid leave	Yes
Confidentiality of matters disclosed	Yes

Referral of employees to appropriate domestic violence support services for expert advice	Yes
Protection from any adverse action or discrimination based on the disclosure of domestic violence	Yes
Flexible working arrangements	Yes
Provision of financial support (e.g. advance bonus payment or advanced pay)	No(Select all that apply)
No	Not a priority
Offer change of office location	Yes
Emergency accommodation assistance	Yes
Access to medical services (e.g. doctor or nurse)	Yes
Other (provide details)	No(Select all that apply)

3: If your organisation would like to provide additional information relating to family and domestic violence affecting your workplace, please do so below.

Provision of accommodation support is not formalised however is provided informally and based on circumstance

Industry: All Industries

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*		
1. How many employees were	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0		
			Managers	3	2	5		
romoted?			Non-managers	21	11	32		
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0		
		Contract	Managers	0	0	0		
			Non-managers	0	0	0		
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0		
			Managers	1	0	1		
			Non-managers	4	0	4		
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0		
		Contract	Managers	0	0	0		
			Non-managers	0	0	0		
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0		
			Managers	0	0	0		
			Non-managers	0	0	0		
2. How many	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0		
employees			Managers	2	0	2		
including partners with			Non-managers	11	2	13		
in manifation and		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0		
employment contract)			Managers	0	0	0		
vere			Non-managers	0	0	0		
nternally appointed?	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0		
			Managers	0	0	0		
			Non-managers	5	0	5		
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0		
			Managers	0	0	0		
			Non-managers	0	0	0		
	N/A	N/A	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
		ousual and	Managers	0	0	0		
			Non-managers	0	0	0		
3. How many	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0		
employees	i un-unic		Managers	2	3	5		
including partners with			Non-managers	20	16	36		
an		Fixed-Term	CEO, KMPs, and HOBs	0	0	0		
employment contract)		Contract	Managers	0	0	0		
vere			Non-managers	2	1	3		
externally appointed?	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0		
		i Simanchi	Managers	1	1	2		
			Non-managers	7	6	13		
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0		
		Contract		0	0	0		
			Managers	1				
	N1/A	0	Non-managers		1	2		
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0		
			Managers	0	0	0		
			Non-managers	0	0	0		

Industry: All Industries

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
4. How many employees (including	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	2	3	5
artners with			Non-managers	19	15	34
n mployment		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
contract)		Contract	Managers	0	0	0
oluntarily esigned?			Non-managers	0	0	0
5	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	1	1
			Non-managers	23	2	25
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
		Contract	Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
5. How many	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
employees nave taken			Managers	2	0	2
primary			Non-managers	3	0	3
carer's parental		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
eave (paid			Managers	0	0	0
and/or unpaid)?			Non-managers	0	0	0
inpaid):	Part-time	ne Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	5	0	5
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	I/A Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
6. How many	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
employees			Managers	0	1	1
nave taken secondary			Non-managers	0	2	2
carer's		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
parental eave (paid		Contract	Managers	0	0	0
and/or unpaid)?			Non-managers	0	0	0
mpaiu):	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
		Contract	Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
	N/A	/A Casual	Managers	0	0	0

Industry: All Industries

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*					
7. How many employees ceased	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0					
employment before returning to work from parental leave,			Managers	0	0	0					
regardless of when the leave commenced?			Non-managers	0	0	0					
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0					
			Managers	0	0	0					
			Non-managers	0	0	0					
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0					
				Managers	0	0	0				
								Non-managers	3	0	3
								Fixed-Term Contract	CEO, KMPs, and HOBs	0	0
					Managers	0	0	0			
			Non-managers	0	0	0					

Industry: Finance

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees were promoted?	Full-time	time Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	2	2
			Non-managers	19	8	27
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
		Contract	Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	1	0	1
			Non-managers	4	0	4
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
		Contract	Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
. How many	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
mployees			Managers	2	0	2
including artners with			Non-managers	10	2	12
n malaymant		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
mployment ontract)		Contract	Managers	0	0	0
/ere			Non-managers	0	0	0
nternally ppointed?	Part-time	Part-time Permanent Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	5	0	5
			CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
. How many	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
mployees			Managers	2	2	4
including artners with			Non-managers	20	12	32
in		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
mployment ontract)			Managers	0	0	0
vere			Non-managers	1	1	2
xternally ppointed?	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
		i simulont	Managers	1	1	2
			Non-managers	7	6	13
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
		Contract		0	0	0
			Managers	1	1	2
	NI/A	Cosuel	Non-managers	0	0	
	N/A	Casual	CEO, KMPs, and HOBs			0
			Managers	0	0	0
			Non-managers	0	0	0

Industry: Finance

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*	
4. How many	Full-time	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
employees (including partners with an employment			Managers	2	2	4	
			Non-managers	16	12	28	
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0	
contract)		Contract	Managers	0	0	0	
voluntarily resigned?			Non-managers	0	0	0	
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			Non-managers	15	2	17	
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0	
		Contract	Managers	0	0	0	
			Non-managers	0	0	0	
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			Non-managers	0	0	0	
5. How many	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0	
employees have taken			Managers	2	0	2	
primary			Non-managers	3	0	3	
carer's parental		Fixed-Term	CEO, KMPs, and HOBs	0	0	0	
eave (paid		Contract	Managers	0	0	0	
and/or unpaid)?			Non-managers	0	0	0	
anpaia).	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			Non-managers	4	0	4	
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			Non-managers	0	0	0	
	N/A	I/A Casual	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			Non-managers	0	0	0	
6. How many	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0	
employees have taken			Managers	0	1	1	
secondary			Non-managers	0	2	2	
carer's parental		Fixed-Term	CEO, KMPs, and HOBs	0	0	0	
leave (paid		Contract	Managers	0	0	0	
and/or unpaid)?			Non-managers	0	0	0	
r/·	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			Non-managers	0	0	0	
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0	
		Contract	Managers	0	0	0	
			Non-managers	0	0	0	
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0	
			Non-managers	0	0	0	

Industry: Finance

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
7. How many employees ceased employment	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
before returning to work from parental leave,			Managers	0	0	0
regardless of when the leave commenced?			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Part-time Permanent Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	2	0	2
			CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

Industry: Auxiliary Finance and Insurance Services

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many		Full-time Permanent	CEO, KMPs, and HOBs	0	0	0
employees were promoted?			Managers	3	0	3
			Non-managers	2	3	5
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
		Contract	Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
		Contract	Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
2. How many	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
employees including			Managers		0	0
partners with			Non-managers	1	0	1
an employment		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
contract)		Contract	Managers	0	0	0
vere			Non-managers	0	0	0
appointed?	Part-time	rt-time Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
3. How many	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
employees including			Managers	0	1	1
partners with			Non-managers	0	4	4
an employment		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
contract)		Contract	Managers	0	0	0
were externally			Non-managers	1	0	1
appointed?	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
		Contract	Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
		Jasual	Managers	0	0	0
			Non-managers	U	U	U

Industry: Auxiliary Finance and Insurance Services

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
4. How many	many Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
employees (including partners with an employment			Managers	0	1	1
			Non-managers	3	3	6
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
contract)		Contract	Managers	0	0	0
voluntaríly resigned?			Non-managers	0	0	0
0	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	1	1
			Non-managers	8	0	8
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
		Contract	Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
5. How many	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
employees nave taken			Managers	0	0	0
orimary			Non-managers	0	0	0
carer's parental		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
eave (paid			Managers	0	0	0
and/or unpaid)?			Non-managers	0	0	0
anpeie).	Part-time	e Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	A Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
6. How many	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
employees have taken			Managers	0	0	0
secondary			Non-managers	0	0	0
carer's parental		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
eave (paid		Contract	Managers	0	0	0
and/or unpaid)?			Non-managers	0	0	0
e/·	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term	CEO, KMPs, and HOBs	0	0	0
		Contract	Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

Industry: Auxiliary Finance and Insurance Services

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
7. How many employees ceased employment	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
before returning to work from parental leave,			Managers	0	0	0
regardless of when the leave commenced?			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

Industry: *

		No. of er	nployees	Number of ap graduates	prentices and (combined)	Total employees**
Occupational category*	Employment status	F	М	F	М	employees**
Managers	Full-time permanent	31	46	0	0	77
	Full-time contract	1	0	0	0	1
	Part-time permanent	6	2	0	0	8
Professionals	Full-time permanent	71	47	0	1	119
	Full-time contract	1	2	0	1	4
	Part-time permanent	36	0	0	0	36
	Part-time contract	1	0	0	0	1
Clerical And Administrative Workers	Full-time permanent	57	29	0	0	86
	Part-time permanent	43	1	0	0	44

* Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals) ** Total employees includes Gender X

Industry: *

				No. of employees	
Manager category	Level to CEO	Employment status	F	М	Total*
CEO	0	Full-time permanent	0	1	1
КМР	-1	Full-time permanent	3	4	7
GM	-1	Full-time permanent	1	1	2
	-2	Full-time permanent	1	5	6
SM	-2	Full-time permanent	8	14	22
		Full-time contract	1	0	1
		Part-time permanent	0	1	1
	-3	Full-time permanent	1	1	2
		Part-time permanent	0	1	1
ОМ	-2	Full-time permanent	5	1	6
		Part-time permanent	1	0	1
	-3	Full-time permanent	15	22	37
		Part-time permanent	5	0	5
	-4	Full-time permanent	0	1	1

Industry: Finance

			nployees	Number of ap graduates	Total employees**	
Occupational category*	Employment status	F	М	F	М	employees**
Managers	Full-time permanent	29	39	0	0	68
	Full-time contract	1	0	0	0	1
	Part-time permanent	4	1	0	0	5
Professionals	Full-time permanent	55	38	0	1	94
	Full-time contract	1	2	0	1	4
	Part-time permanent	21	0	0	0	21
	Part-time contract	1	0	0	0	1
Clerical And Administrative Workers	Full-time permanent	57	29	0	0	86
	Part-time permanent	43	1	0	0	44

* Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals) ** Total employees includes Gender X

Industry: Finance

			No. of employees		
Manager category	Level to CEO	Employment status	F	М	Total*
CEO	0	Full-time permanent	0	1	1
КМР	-1	Full-time permanent	3	4	7
GM	-1	Full-time permanent	1	1	2
	-2	Full-time permanent	1	4	5
SM	-2	Full-time permanent	8	11	19
		Full-time contract	1	0	1
		Part-time permanent	0	1	1
	-3	Full-time permanent	1	1	2
ОМ	-2	Full-time permanent	5	1	6
	-3	Full-time permanent	13	19	32
		Part-time permanent	4	0	4
	-4	Full-time permanent	0	1	1

Industry: Auxiliary Finance and Insurance Services

			nployees	Number of ap graduates	prentices and (combined)	Total employees**
Occupational category*	Employment status	F	М	F	М	employees
Managers	Full-time permanent	2	7	0	0	9
	Part-time permanent	2	1	0	0	3
Professionals	Full-time permanent	16	9	0	0	25
	Part-time permanent	15	0	0	0	15

* Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)

Industry: Auxiliary Finance and Insurance Services

			No. of employees		
Manager category	Level to CEO	Employment status	F	М	Total*
GM	-2	Full-time permanent	0	1	1
SM	-2	Full-time permanent	0	3	3
	-3	Part-time permanent	0	1	1
ОМ	-2	Part-time permanent	1	0	1
	-3	Full-time permanent	2	3	5
		Part-time permanent	1	0	1